



This is to certify that the holder of this certificate:

Frontier Economics Limited

Has satisfied all requirements to become
fully registered on the FSQS supplier qualification system,
as set out by participating buying organisations.

A stylized, handwritten signature in pink ink, appearing to read "Colin Maund".

Colin Maund
CEO, Hellios Information

Renewal Date:

2 August 2025



FSQS is supported by

